

Via Mobility Services (formerly Special Transit) 2855 N. 63rd Street | Boulder, Colorado 80301 www.viacolorado.org | 303.447.2848 Nonprofit Org. U.S. Postage PAID Boulder, CO Permit No. 543









Moving In. Stepping Out.

2011 ANNUAL REPORT TO THE COMMUNITY



We envision a future where all people, regardless of age, health, disability, income or ethnicity, have easy access to the mobility options they need to enhance their independence and quality of life.

Our Mission

Our mission is to promote independence and self-sufficiency for people with limited mobility by providing caring, customer-focused transportation options.

We provide a variety of specialized transportation and mobility options that improve the quality of life for older adults, individuals with disabilities, and others with limited mobility in the many communities we serve.

We believe...

- ◆ All people are entitled to live as independently as possible within their life circumstances.
- Freedom of movement is a basic human need in our society.
- ◆ Everybody counts, regardless of age, health, disability, income or ethnicity, and has a contribution to make to the community in which they live.

We are guided by values...

- ◆ Integrity in all our business dealings
- ◆ Respect for individuals
- ◆ Teamwork and positive problem-solving
- ◆ Caring—for our customers, for our community and for each other

Dear Friends,

A few short years ago, our beautiful new facility was just a glimmer in our eyes, a vision with little shape or form, yet driven by the reality of the growing needs of our customers and community. When we moved in on that cold, wintery January day in 2011, we all felt a sense of wonder inspired by the building's grace and design, as well as humble gratitude for a community that poured out its support to help us complete such an ambitious effort.





While we thought the new facility was the completion of a strategic organizational change effort, we soon learned otherwise. Near the end of this year came the culmination of a multi-year

we soon learned otherwise. Near the end of this year came the culmination of a multi-year effort to enhance our communications strategy. Through the hard work of staff and board, and with expert advice from Vermilion Design, we identified a pathway to enable us to reach out to more and more community members in need. And we also agreed to change the name of our organization to Via Mobility Services.

In between those milestones, we worked on other goals. We supported efforts to expand future charitable giving, and we focused on board recruitment with a particular emphasis on reaching out to prospective board members of racially and ethnically diverse backgrounds.

We look back on our 2011 accomplishments with a true sense of achievement. Here's to Via. Here's to Mobility for Life and all it stands for. And here's to our renewed commitment to serving our community and the more vulnerable citizens who rely on us to stay connected and engaged.

We are all privileged to live here and all privileged to serve.

Lana - Kattler

Lenna Kottke
Executive Director

Jana Petersen

or President, Board of Directors

2011 – 2012 Board of Directors

Jana Petersen

President 2011, Past President 2012

Administrative Services Director, Boulder County

Gretchen Fapore

Vice President 2011, President 2012 Senor VP, Wells Fargo Bank

Frank Bruno

Vice President 2012

VP for Administration, Western Disposal

Bill Munson

bili iviunsor

Treasurer 2011-12

VP & CFO, Boulder Community Hospital

Liz Abbott

Secretary 2011-12
Boulder Public Library, Retired

Mary Blue

Member-at-Large 2011 Former Chairman, RTD Board of Directors

Stacy Cornay

Member-at-Large 2012 Owner, Communications Concepts, Marketing and Public Relations

Don Brown Co-President, Secondary Interactive Joan Campbell Community Volunteer Tony Dworak Attorney, Lyons, Gaddis, Kahn & Hall PC

Forrest Fleming* Owner, Instant Imprints
Suzanne Hoover* Career Volunteer

Lenna Kottke Executive Director, Via

Frank Latino, Jr.* CPA, Latino and Associates

Ted Manning Consultant, Retired

Judy Nock Community Volunteer

Wendy Reynolds Branch President, Summit Bank & Trust

Kati Pressman Rider

Sam Sussman Co-Owner, 8 Days A Week Imaging

*New in 2012

The Legacy of the Special Transit Name



During its first year of service 33 years ago, the tiny organization called Special Transit was located in two rooms in the old County Butler building on Pearl Street in Boulder, where the Kinkos/

FedEx store is now located. When the roof blew off, the handful of part-time office employees and drivers had to relocate. Another temporary location was found, and there the vehicle maintenance program began in the dirt driveway outside, with one little coat closet to store tires.

What a long way we've come.

This organization was born in a time of inspiration and dreams. The visionary advocates who worked diligently to found Special Transit surely had a belief in an inclusive community for all, regardless of age or disability. And by manifesting their vision, others would be enabled to achieve their own dreams.

Promoting independence, self-sufficiency and access to the community.

That early aspiration had a profound influence on the organization. Our beliefs and values arose from that hope, as well as the *way* we provide service — the kindness, the care, and the willingness to change to meet community needs. While these principles were born under the name of Special Transit, all remain under the umbrella of our new name, Via.

What has been left behind is just a name. What continues are the dreams, beliefs and values the organization was founded upon and that will be stewarded throughout the life of the organization.

A rider recently visited us, a gentleman who has been using our services for every one of our 33 years. While he completely understood all the reasons for the organizational name change, his closing comment was "You will always be *special* transit to me." That's a promise.

POWERED BY NATURAL GAS

Mobility for Life





Income

To meet the Elder Economic Security Index in Boulder County...

- \$18,288 is required annually for one older adult with no mortgage
- * \$28,572 is required annually for an elder couple with no mortgage
- \$23,856 is required annually for one older adult renting a one bedroom
- \$34,140 is required annually for an elder couple renting a one bedroom
- If an older adult is in poor health, \$2,376 in annual increased income is needed
- If an older adult is in poor health and requires home- and community-based long-term care, annual income increases required range from \$7,920 to \$36,768, depending on hours/week of care needed.
- The Boulder County Trends
 Report states **6%** of Boulder
 County's older adults live below
 federal poverty levels.

About our clients

39% live at or below federal poverty level of \$10,830 annually

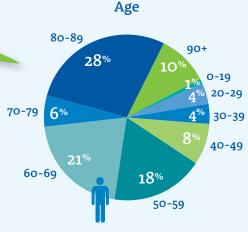
57% do not have the minimum income to meet The Elder Economic Security Index for Boulder County

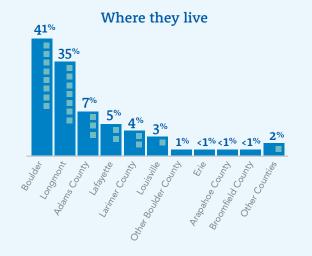
Disability Status

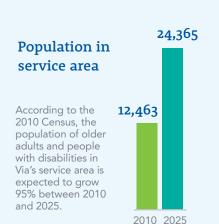
47% live with a disability or advanced frailty

29% live with a chronic disease

20% report no disability







Ethnicity



Gender





78% Female

Accomplishments

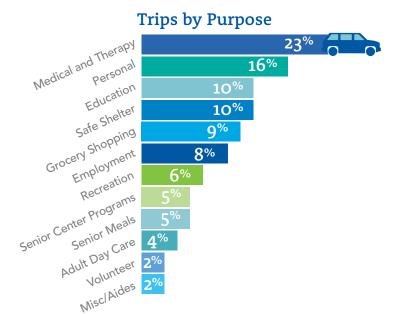
- + January 28: Ribbon Cutting and Building Dedication Ceremony for our New Facility for the 21st Century.
- + September 2: Executive Director Lenna Kottke celebrated 20 years as leader of the organization.
- + September 28: The Board of Directors unanimously voted to change the organization's name from Special Transit to Via Mobility Services.

Paratransit Program

- 126,142 one-way trips were provided, the most in the history of the organization.
- 2,247 unduplicated individuals were served.
- Service to the Longmont community increased by 9%: 34,967 trips were provided.
- 12,293 trips were provided for individuals experiencing homelessness in order to secure safe shelter during the winter.
- 29,258 trips were provided for medical or therapy purposes.
- 17,065 trips were provided to ensure access to food and nutrition programs.
- 105,962 trips were provided in Boulder County, a two percent increase over 2010, and 1,946 residents were served.
- The average cost per paratransit trip was \$29.27.
- The volunteer driver collaboration with American Red Cross provided 2,194 trips.
- The Medical Mobility volunteer driver collaboration with Boulder County CareConnect provided 3,609 trips. The volunteer driver provides round trip transportation and stays with the rider through the health care appointment or procedure.
- 576,301 miles were traveled and 57,123 service hours were provided.

IMPACT

The 2011 Program Outcome Measurement Evaluation proved that 98% of riders agreed or strongly agreed our service helps them to be more self-sufficient and 97% agreed or strongly agreed we help them to be more independent.



Thank you for getting me here.

Bonnie, age 38

I literally cried just thinking about what I was going to have to do to ride the public transit bus from my home in Boulder to get to my new job in Thornton. I had so many fears about not getting off at the right stop or even if the bus would stop. Your travel training program has opened so many doors for me. Now I know that if the bus goes there, I can go there.





Travel Training Program

- 59 individuals were served in the comprehensive one-on-one mobility assessment and travel training program.
- Ten community presentations were conducted on disability awareness and community transportation options; 264 attendees participated.
- Five Train the Trainer seminars were conducted with 26 participants.

IMPACT

The year-end Program Outcomes Measurement Evaluation showed that 50% of successful trainees agreed or strongly agreed that they felt more independent and had more confidence in their ability to get to where they needed to go as a result of the travel training. Successful trainees used public transit for an average of 17 trips per month.



Mobility Options and Individual Travel Planning

Acting as a travel navigator, the mobility specialist provides information and referral on a wide range of travel options, and individual travel plans are developed.

- The mobility specialist contacted 720 out of 1,009 newly registered clients.
- 501 had individual travel plans (ITP) developed.
- 255 individuals received ITP's who did not become riders or trainees.

IMPACT

Year-end evaluations indicated that more than 39% were complying with their ITP.

13,826 trips were taken on public transit by individuals who had successfully completed the travel training program or complied with their ITP.

Safety

The safety of our passengers, drivers and the public continues to be our highest priority.

- Drivers in the four divisions drove almost 3.2 million miles and completed the year averaging 0.75 accidents per 100,000 miles driven.
- 33 drivers received Driver Safety Awards for maintaining a safe driving record for five to 10 years.
- Five drivers received Driver Safety Awards for maintaining a safe driving record for 10 years.

OUR STANDARD

Definition of an accident: Any time a vehicle comes in contact with anything other than the tires touching the ground resulting in property damage or injuries of any amount.

Significant Organizational Achievements

- A total of 2,559 unduplicated individuals were served in the paratransit, travel training and mobility options programs and a total of 139,968 trips were provided or enabled.
- The organization moved into its new facility on January 10, 2011.
- + Special Transit changed its name to Via.
- An unsolicited, windfall gift of \$383,000 was received from the Margaret Cargill Foundation.
- The HOP, Call-n-Ride and Access-a-Ride contract services provided 1,121,065 passenger trips.
- The financial year ended with a four percent margin of operating revenue over expenses.



Social Enterprise

Social enterprise in the nonprofit sector may be defined as "improving the effectiveness and sustainability of the organization by employing earned income contracts to achieve social objectives."

As a nonprofit organization, Via ensures that all profits from the three earned income contracts are reinvested to enhance our mission services, to nurture the well-being of our organization, to reinforce our commitment to the communities we serve and to make our organization's vision a reality.



The HOP

Total Passenger Trips 879,433

The HOP is the heart of Boulder's Community Transit Network. The HOP is a high frequency circulator shuttle connecting the primary retail, social and educational centers in the city of Boulder, including the University of Colorado. The HOP is a fully funded contract with the City of Boulder, CU-Boulder and RTD.



Access-a-Ride

Total Passenger Trips 103,140

Access-a-Ride

Access-a-Ride is an on-demand paratransit program mandated by the Americans with Disabilities Act (ADA) and is provided throughout RTD's (Regional Transportation District) fixed route service area. Riders on Access-a-Ride must be certified as having a disability that prohibits them from using the fixed route system. As the regional public transit provider, RTD is legally responsible to fund and ensure this service is available to eligible individuals.



Call-n-Ride

Call-n-Ride

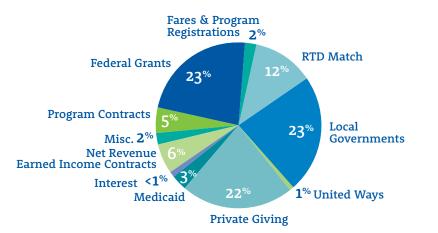
Total Passenger Trips 138,492

Call-n-Ride is a hybrid, demand-response service established to serve residents living in specific communities where fixed routes are generally not cost effective. Designed to connect people to the RTD park-n-Rides during peak hours, the service is open to anyone living or working within the defined geographic area for general transportation purposes. This is a fully funded contract with RTD.

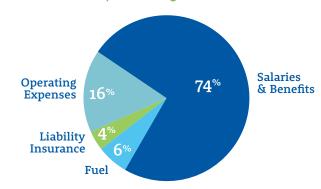
How We Support Our Mission Services

Paratransit, Travel Training and Mobility Options Programs

2011 Mission Services Revenue Categories







Mission Services

Revenue:	\$3,572,834
Expenses:	\$3,792,119
Paratansit Program	3,540,489
Travel Training and Mobility Options	247,980
Capital Campaign	3,650
NET OPERATING LOSS	(\$219,285)

Earned Income Contracts

(HOP, Access-a-Ride, Call-n-Ride):

\$9,691,976
\$8,942,789
\$749,187

TOTAL AGENCY OPERATING REVENUE	\$13,264,808
TOTAL AGENCY OPERATING EXPENSES	
(excludes depreciation)	\$12,734,906

(excludes depreciation) \$12,734,906 NET AGENCY OPERATING INCOME \$529,902

Special Transit Statement of Financial Position

December 31, 2011 and 2010

December 31, 2011 and 201		
Assets	2011	2010
Current assets:		
Cash & cash equivalents	\$1,733,953	\$1,794,561
Accounts receivable:		
Trade	2,022,162	1,905,621
Other	368,308	583,531
Pledges receivable	216,374	214,299
Deposits	32,088	48,414
Prepaid expenses & other	202,795	166,922
TOTAL CURRENT ASSETS	\$4,575,680	\$4,713,348
Investments limited as to use	943,697	954,890
Property & equipment, at cost:		
CNG refueling facility	_	163,323
Facility	7,988,020	1,251,477
Land	2,501,137	2,501,137
Maintenance equipment	274,322	103,979
Office furniture & equipment	1,026,601	564,865
Vehicles	4,842,636	4,846,991
	16,632,716	9,431,772
Accumulated depreciation	4,097,004	4,325,806
SUB-TOTAL	\$12,535,712	\$5,105,966
Construction in progress	_	8,255,323
TOTAL PROPERTY & EQUIPMENT	\$12,535,712	\$13,361,289
Other assets:		
Pledges receivable,		
net of current portion	98,040	226,524
Inventory	67,737	46,174
Investments	1,582,648	62,238
TOTAL OTHER ASSETS	\$1,748,425	\$334,936
TOTAL ASSETS	\$19,803,514	\$19,364,463

Liabilities & Net Assets Current & total liabilities: Accounts payable:	2011	2010
Construction	\$ -	\$81,997
Trade	183,790	189,830
Accrued payroll	685,709	650,566
Payroll taxes & related liabilities	36,653	6,316
Retainage payable	_	81,753
Unearned income	109,890	96,872
TOTAL LIABILITIES	\$1,016,042	\$1,107,334
Net assets: Unrestricted:		
Operating Net investment in	4,892,790	3,914,879
property & equipment	12,535,712	13,361,289
Board designated	831,901	840,479
TOTAL UNRESTRICTED	\$18,260,403	\$18,116,647
Temporarily restricted	415,273	26,071
Permanently restricted	111,796	114,411
TOTAL NET ASSETS	\$18,787,472	\$18,257,129
TOTAL LIABILITIES & NET ASSETS	\$19,803,514	\$19,364,463

2011 Financial Highlights

Restricted Stock Award

During 2009, Special Transit received a gift of restricted shares of stock in a privately held company from the Margaret Cargill Foundation. The Foundation held the stock on our behalf and in 2011 exchanged the shares for stock in a publicly traded company and subsequently liquidated the acquired shares, providing a cash gift of approximately \$383,600, with the proceeds restricted to use for care of the elderly. The proceeds were recorded as unrestricted fundraising revenue during 2011, and approximately \$200,000 of the proceeds were utilized for support of mission services during 2011, with the balance remaining to support future program costs.

Capital Campaign Completion

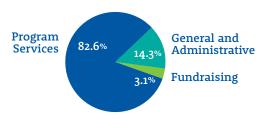
During 2008, Special Transit initiated a capital campaign to raise funds to be used toward the construction of its new headquarters and maintenance facility. Total funded costs toward construction of the facility were approximately \$11,240,000. The capital campaign was effectively closed during 2011 upon the completion and move into the new facility.

Change in Net Assets

Net assets released from restrictions for the year ended 12/31/2011 represents funds released related to remaining construction costs incurred for the new facility as well as federal funds related to capital purchases of equipment.

Net Income

The Board of Directors directs staff to budget and manage for a three percent margin of organizational revenue over expenses. In 2011, this margin was approximately four percent. Income over expenses is used to maintain required



operating, facilities and vehicle reserves. The Board may also determine an allocation to any of three endowments held by the organization.

Va:

Thank you for getting me here.

Josie, age 73

"It seems like I have been with you for a million years. Thank you for all of your kindness and for helping me to be part of the community."

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Annual Fund Gifts

Individuals

Elizabeth and Dave Abbott Lois Abbott Joan and Paul Acker Holly Adamek Carol and Albert Aguero Kathleen Ahl Randall and Susan Ahlberg Irene Ahrens Lynne Albert Laura Alexander Susan and Michael Alexenko Faisal Ali Cvnthia Allison Renate Alpert Kathy and A. Alrubaiy Penelope K. Amabile Audrey and Robert Ambler Giovanna and Bruno Ammann Andy and Annette Anderson Craig and Judith Anderson Mariette and Herman Anderson Virginia Anderson Ruth Andrade George and Pam Angel Francie Anhut Anonymous (4) Karl Anuta Alex and Nancy Ariniello Eileen Armstead Tom Aron, Jr. Teresa L. Aronovitz Sandra Aschert Patrick Ashburn Ana Atkinson Brenda and Bobby Avery Maria and Jesse Aweida Aniela and Henry Babuszczak Kaye Bache-Snyder and Howard A. Snyder Nancy and Ralph Bachus Mary and Jay Balzer Shaun K. Barnes and Vic Davis Steven and Lynne Barnett

Sonja and Bernard Baro

Mary Baron

Linda Barr

Louise and Charles Barth Albert Bartlett Debra Baskett Heather Beadle Chauncey and Nancy Beagle David Becher Ingrid and Harold Becher Vera and Alfred Bedard Bradford and Peg Beeler Sara J. Beerv Joseph Levine and Ruth S. Beiersdorf Karen T. Bell Margaret Bell Stephen Bendit **Doris Bennitt** William and Jeanne Bensema Gloria and Jorge Bensus Arthur and Shirley Bernstein Wilmar and Lorna Bernthal Dennis G. Berry Nancy and William Berry James Berryhill Helen and Gregory Bevlkin Louise and Martin Bickman Kreighton Bieger Nancy Bigelow June and Daniel Bills Nancy and John Birchmeier Lvnn Bird Suzanne and Peter Birkeland Harriet and Willard Bissell David Black Tim Black Timothy and Mary Black Marie and Howard Blanev John and Carolyn Bliley Mary K. Blue and Tom Cobb Richard and Pamela Blumenthal Joseph and Ann Boberschmidt Janis Bohan David Schimel and Susan Bonfield Patricia Booton Margaret Bowdey Fern Bowman Joanna Boyd

Helen Braccio

Sandy and Sally Bracken

David Brandon Janet Brennan Shirley and Eric Brod Andria Bronsten Betty Brooks Don and Karen Brown Martha Brown MaryRose Brown Virginia and Scott Brown Teresa and Gerardo Brucker Harold Bruff Frank and Shelly Bruno Dianne Brvers Lillian Buckner Andrea M. Buell Dick Bulinski Stephanie Buller Cotton and Joy Burden Richard Burns Maggie Burrall Mildred and Donald Burton Alice and Richard Byrd Sally Byrkit Maybelle Cage Assunta and Salvatore Campagna Joan Campbell Jean M. Cannella Blake Cannon Ann Capodanno Eleanor and Christian Cares Whitney Carmen and Nada Diachenko Robert Carnahan Steve and Barbara Carnes Anne and Peter Carpenter Dianne Carter Alexander Carver Delphine and Joseph Casey Ramona Castillo Jeanette A. Chadwick Karen Chaffee Lois Chapman Lynn and Jeff Charlebois Bob and Judy Charles **Aphrodite Chellos** Jim and Susan Chrisman

Susan Chrisman

Margaret Clark

Shirley Churchwell

Noel and Pauline Clark Margaret E. Cleary George and Anna Bell Clements James and Karly Clements Jesse Cleveland Ellis and Wilma Cobb Mary Cobb and Andrew Clark Richard Coble Hope Colcord Sean Coleman James and Claudia Colwell Diane Compton Esther Concha and Eric Zarate William and Sherry Conner Genevieve and Michael Conners Steven Conney Shirley and Tom Conquest Barbara Cooley Evelyn W. Cooper Mary Copeland Sue Corbett William and Rita Corn Stacy and Paul Cornay Christine and David Correa Barbara Counihan Gerald M. Cowan and Marv Rogers Helen and Edward Craven Christy Crosser **Edward Crothers** Raymond and Jean Crowder Constance Crump Geri and Linda Curry **Bruce Curtis** George W. Curtis Carolyn Cutler Harlan L. Cyphers Thomas Dalv Mary A. Dangelo Glenna and H.B. Dannels Helen and Robert Davis Mary Faulkner Kenneth and Betsy Davis Karlene H. Ferguson Dan Day Andy and Grace Fiamengo Mary and Tom Deany Pearl Fick Alice R. Defler and Jennifer Dorothy Field McKeown Carol Delker Jeanine Figur

Stephen and Tammy DePlato

Duane and Jane Devoe

Laura and Wayne Dickinson Margaret Dickinson Linda and Don Diebert Robert and Ilabell Dike Ronald Dobbins Barbara Dolder Doris Dore Theresa Doucet Caroline Douglas Jeffrey Dreyfuss Rosemarie Duemig Fran Dugan Helen Duhon Renee Durland Anton and Jeanne Dworak Dixie and Al Dworak Christine Dyess Luis and Ursula Eades Elizabeth and Carson Edwards Houston Elam Bruce and Linda Eller Jennie and James Elliott David Ellison Leslee Elsea Linda and Lawrence Emsing Marian Engel Daniel P. Engle Donald and Agnes Enright William and Judy Erfling Twig Ertl Lenora Etchells John Evans Mary Jean and Peter Ewing David and Deborah Fahey John Fahey Delores Failinger Poppi Good and Kay Faklis Gretchen Fapore and John Wahl Marianne and William Farnum Mary Ann and John Farrington Margie Farwell

Richard and Alyssa Finer

Gladys Finkenbinder

Betty Fischer Laura Fischer Rebecca L. Fischer and David F. Goossen Janice and Gary Fisher Linda and Norm Flack Dana Flitcraft and Robert Zegarelli Bruce Flynn and Stephanie Griffin June Follett Don and Judy Forkner Patricia Foss Barbara and Jack Fowler Terry Franchini-Hinkelman Melencio and Nieves Franco Andrew and Audrey Franklin Margie Freedman Fredric and Carolyn Freeman Donald and Barbara Frev Kathryn Friend Richard and Judy Fritz

Brett

Julie Gonzales

Harry E. Goresline

Stephanie A. Grainger

Geary and Jan Grantham

Eleanor Gradziel

Marcelee Gralapp

Krenz

Doris Gray

Pettit

Frances Green

Helen Greschler

Robert Guokas

Neal Griggsmiller

Glorianne M. Grunklee

Menucha Greenberg

Robert J. Golten and Joan Richard and Catherine Harris Burgette Hart Judy and James Hartley Michael and Anita Gonzales Dale and Alice Harvey Miriam and J. A. Goodman Duane and Patricia Haugen Larry and Ruth Hause Carole and David Hawkes Charlene Haves Deborah Hayes Gustavo and Susan Grampp Barbara and Samuel Havs Carolyn J. Grant and Robert Mary and Richard Hayward Joan and Emmett Haywood Jack Heard John and Ninetta Heard Josie Heath Cathy Heckel Jane W. Greenfield and James Natalie L. Hedberg and Thomas E. Vanzandt Gerald and Janice Heinz Judy and James Heinze Nicholas Helburn Richard H. Helgoth Elissa and Stanley Guralnick Ada I. Heline

Helen Hondius Suzanne and David Hoover Joyce and Ken Horner Elizabeth Horton Robert Horton Suzanne Hough Barbara Jo Hubly James Hudson and Kathy Davidson Jerri Huggins Fred Hull Bob and Dickey Lee Hullinghorst Robert and Eileen Hunnes Shirley Huntbach Connie Hurlburt Gene Hilton and Donna C. Hurley Sylvia Hutchinson Dorothy and Ray Imel Jessie and Thomas Inglefield David and Karin Jackson Arnold and Victoria Jacobson

Barry Kalish Phyllis A. Kaplan and Stewart E. Guthrie Lawrence Kaptein and Ellen Brock Linda and James Karagas Nadine Karplus Harriet Katz Satwant Kaur and Swarnjit Singh Robert Kehoe Charles and Katherine Keim Edward Kellenberger William and Ann Kellogg Don Kellum Karen Kelly Fred Kemmerlina Mary Kenny Randall and Rachael Kester Ethel Kice Marc T. Killinger Bruce Kindaren

"Thank you for getting us here."

Bruria and Illana Gallon Irma Galusha and Robert Harrington Ken and Marie Gambon Elena Garcia Tess Gardetto Ann Garland Ann Garstang John and Marilyn Gary Dorothy Gasiewski Ron and Deborah Geary Steven and Susan Gebert Rachel Gehr Jeannette George Rosaline Gerhardt Carol Gerlitz Pamela Giardiello John and Lynn Gibert Priscilla Gifford Lesley and Thomas Gillis John and Karen Gintert

Charlena Glover

Doug and Marge Fuhr

Betty Gutierrez Anthony Gzehoviak Jeanie Hale Edward and Virginia Hall Susan and Clark Hamilton Betty Hammond Fleur and O. W. Hampton Earl and Barbara Hancock Dorothy D. Handler Bea and Carlton Hanna Marianne Hansen Regina Hanson Deborah and Mark Hardgrave Jane Hardin Marvnell Hardin Nancy Harding Susan and Stephan Harman Gayle Harms Todd Harms Kathleen Harrach Ronald and Elizabeth Harrington

Diane and Eugene Henderson Ray and Jeannine Henderson Michelle Henzel Carl and Judy Herbet Rebecca and Thomas Herman Norris and Teri Hermsmever Alex and Nancy Herzoa Daniel Hess Derek J. Hess Minna Hewes Altrus Hill David and Joan Hill Sharlene Hill Ruben and Erma Hirning Geraldine Hogsett Linda and Charles Holbrook Marvyl Holder Mark and Sarah Holdt Virginia and James Holmes L.R. and Robert Holub Thomas and Catherine Holzer

Jo Jacobson Judith Jaehning and Barry Polisky Betty Jahn Jan Jancosek Stephen Jerritts Linda Johnson Lvnn and Karon Johnson Marie Johnson Rich and Dena Johnson Robin and Quentin Johnson Betti and Dennis Jones Ruth Jones Eileen Jonikas Marilyn Jorrie Louise Jouard Dottie and Ray Joyce Anne W. Judson Pat and Steve Jungbauer Colman and Marcia Kahn Diana and Kenneth Kahn Sandra Kail

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Robert and Laura Koecheler

Gail and Gerhard Koepf

Lenna and Jon Kottke

Daniel and Pamela

Kaspar G. Knutsen

Knollenberg

Helen Kobobel

Betty Konecne

Herta Koogler

Rick Koopman

Jodi Kopke

Lois Kramer

Marv Kolar

Bruce Kranzberg and Cathy Sacco Lanelle Krueger Glenn and Joanne Krumell II Sara Krus Venita Kruse Betty Kuhn Judy and Joseph Kurtz Eve Lacey Charlotte and Michael Lacopo Doris and Geo Lamb Ann and Gerhard Langer Joyce Larsen Anne Larson David and Nance Larson Ed Larson Mariann Lastoka Bernadine Law Lee and Elaine Lawson Margaret Le Mone Diana L. Lee Stella Lee Edward and Connie Lehman

Natsuda Loek Leslie Lomas Joanne Long Evelyn J. Longseth Susan S. Loo and Larry Donner Sandra L. Love Susan and Allan Love Elaine Lunsford Robert and Carol Lynch Richard Lyons Sarah Lyons Peter E. Maciulaitis Bruce MacKenzie Howard and Megan MacMillan Thomas and Gail Madden Diane and Gerald Madigan Kathleen and John Madsen Fay Magee James Maquire George and Petrea Mah K.T. and Prameela Mahanthappa Jane and George Mahonev

Wayne and Dorothy Mattive Rodney and Imogene Maxon Barbara Mav Teresa S. Mayes Paula Mavo Priscilla and Jack Mazzella Lou and Gary McClelland Sharon McClew Joan McConkey Karen McConnell Stephen and Lynda McCormick Janet McCowan Priscilla McCutcheon

James and Barbara McDermid Richard and Shirley McDowell Thomas and Jo McGrath Frank McHugh Cintra McIlwain and Warren Gillette Marilyn R. Mcnea Gerald and Patricia McNutt Peter McNutt

Dorothy Moore Susan Moore Axson Morgan Kay Morgan Edwin Morse Willa Mues Beverly and Stuart Mundt Bill Munson Suzan and Michael Myers Robert and Prudence Nagel Dottie Neal **Iosif Nemirovskiy** Richard and Carol Neslund John and Joyce Neville Viola Newkirk Basil and Carol Nicolaidis Catherine and Peter Nielsen Marjorie Nightingale Mildred Nilon

Judy and Denis Nock

Nancy Nolte

Sharon L. Norton

Thomas Norton

Kyeath and Jennifer Palmer Nima Panyukova June Paquette Linda and Christopher Paris Peter Park Jane Patrick and Barry Schacht Mary Lou Patten Mary Pattishall Cathy and Royce Payne Wade and Elizabeth Payne Imadail Pearson Delores M. Pederson Paul and Mary Pelanek Carlen Penfold Rose Perechinsky **Edith Permut** Phyllis Perreault Dee Perry Hazel Perry William H. Perry and Diane Clymer Beverly and George Peters Mary Ann Peters

"Your contribution changes lives."

Aya Medrud

Harold and Joan Leinbach Joyce Leiper Kitty Leonard Mary and David Leonard Karen Levi Kathleen Lewis Clara Li William Light John Lindaren Patricia Linville and Cain Kobert Elizabeth Lipstreu Diana Lirtzman Patricia and Robert Lisensky Susan Litt David and Ceclea Little Ronald Littmann Eleanor Livingston Margaret Livingston Scott and Tamara Livingstone Kathleen Llovd

Camilla C. Lococo

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The individuals and organizations listed made contributions to the organization between January 1, 2011 and December 31, 2011.

We have made every effort to produce accurate lists. If we have misspelled or inadvertently omitted a name, please accept our apologies. Call the Development Office with corrections at 303.473.2883.

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A Rider's Letter

Special Transit has been providing a unique service in Boulder for over 33 years. It recently changed its name to Via. I have been a rider with this organization for over 16 years. I resisted a name change when I first heard of its possibility. I did not care what the service was called. I was habituated to the name Special Transit.

When I actually saw the name in print, I became excited. I thought it was brilliant because it aligned with the function of the services, and more.

I could get from here to there via using Via. I could move from dependence to independence via using Via. I could move from isolation to community via using Via. From now to the future — Via!

Kati P., age 85 Boulder



Special Transit Management Staff

Lenna Kottke **Executive Director**

Steve Blacksher Co-Director of Customer and Community Services

Jon Swanson Co-Director of Customer and Community Services

Rich Burns

Director of Operations

Mary Cobb **Director of Communications**

Patti Micklin Director of Development

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